



CONCRETE

FASHION GROUP



Concrete Fashion Group

FY 2025

Earnings Report

Concrete Fashion Group Reports FY 2025 Results

The Group achieved resilient results during the financial year ending 31 December 2025, reporting consolidated net sales of USD 153.3, a 5.9% y-o-y increase despite a challenging operating environment, Consolidated net profit declined by 12.9%, primarily due to higher costs of goods sold driven by sudden increases in minimum wages, utilities, and reduced export incentives. It is worth noting that the business demonstrated stability during Q4 with sales holding firm and profitability improving by 1x. This reflects the Group's ability to adapt and sustain momentum amid external pressures. CFG remains focused on growing its RMG exports, expanding both its local and international retail footprint while maximizing value to the shareholders.

Cairo, Egypt | 22 April 2025

Concrete Fashion Group for Commercial and Industrial Investments S.A.E (“Concrete Fashion Group” or “CFG” or the “Group”), Egypt’s leading luxury apparel manufacturer, retailer, and exporter, announced today its audited financial statements and operational results for the financial year ending 31 December 2025 (FY 2025). During the financial year 2025, the Group achieved consolidated¹ net sales of USD 153.3 million, up 5.9% y-o-y despite a challenging operating environment compared to USD 144.8 million in FY 2024 driven by strong export activity during the year. Further down the income statement, the Group reported consolidated EBITDA of USD 37.5 million and a margin of 24.5%, compared to USD 39.4 million and a margin of 27.2% during last year. CFG has witnessed a series of regulatory shifts that pressured the cost of goods sold and limited the group’s ability to timely reflect these hikes on selling price during the year especially for the manufacturing segment including; the revision of the export rebate program decreasing the rebates received by the government by 46.0% y-o-y, a sudden hike in utility costs—including water, gas, and electricity— driving manufacturing costs up by 53.4% y-o-y. This is in addition to the increase in minimum wages during the year driving industrial salaries expenses up to 31.9% y-o-y. Consolidated net profit for FY 2025 came in at USD 14.0 million, with a margin of 9.1% compared to USD 16.1 million and a margin of 11.1% in FY 2024. It is worth highlighting that Q4 has demonstrated strong performance with sales holding firm and profitability growing by 1x. This reflects the Group’s ability to adapt and sustain momentum amid external pressures.

Summary Income Statement (USD mn)	FY 2025 ²	FY 2024 ²	Change
Net Sales	153.3	144.8	5.9%
Cost of Goods Sold	(101.3)	(89.8)	12.7%
EBITDA³	37.5	39.4	-4.7%
EBITDA Margin (%)	24.5%	27.2%	-2.7 pts.
Operating Profit	31.9	33.4	-4.5%
Operating Profit Margin (%)	20.8%	23.0%	-2.2 pts.
Net Profit	14.0	16.1	-12.9%
Net Profit Margin (%)	9.1%	11.1%	-2.0 pts.

¹ Consolidated net sales exclude intercompany transactions for the year.

² It is worth highlighting that the results of FY 2025 including capital gain of USD 1.8 million, and FY 2024 included a one-off net revenue from selling investments at fair value of USD 1.8 million booked at the holding level.

³ EBITDA is calculated as operating profit for the year plus depreciation, amortization, provisions, and expected credit losses (ECL).

Key Highlights

- **Consolidated Net Sales** for FY 2025 reached USD 153.3 million, up 5.9% compared to USD 144.8 million in FY 2024.
- CFG's **manufacturing segment**, which includes results from the Group's suits and jackets manufacturing business unit Swiss Garments Company S.A.E. (SGC), its trousers manufacturing business unit Swiss Cotton Garments Company S.A.E. (SCGC) and its shirts manufacturing business unit Cristall for Making Shirts S.A.E. (Cristall) recorded consolidated net sales of USD 125.7 million, up 10.1% y-o-y compared to USD 114.2 million in FY 2024 reflecting 10.6% y-o-y growth in volumes sold, reflecting the Group's long-standing client relationships, commitment to quality, and ability to capitalize on Egypt's growing attractiveness as a competitive export hub for the garment industry.
- Meanwhile, the **retail segment**, which includes results from Concrete for Ready Made Garments S.A.E, Euromed for Trading and Marketing S.A.E and Concrete International Trading L.L.C.U.A.E, generated consolidated⁴ net sales of USD 27.5 million, a 10.3% y-o-y decrease from USD 30.7 million recorded during FY 2024. In EGP currency terms, retail segment sales declined by 1.0% y-o-y, indicating broadly stable underlying performance especially from group's flagship brand "Concrete ", achieving growth in sales on both local and USD currency. Yet Euromed sales dropped during the year since the company chose not to continue one of the uniform tenders, leading to its cancellation.
- Consolidated **EBITDA** recorded USD 37.5 million in FY 2025 with an EBITDA margin of 24.5%, compared to EBITDA of USD 39.4 million with an associated margin of 27.2% y-o-y. EBITDA has been weighted down with challenging environment and series of regulatory shifts that pressured cost of goods sold since the beginning of the year and limited the group's ability to timely reflect these hikes in selling pricing including the change in export rebates program, as a result the amount of rebates received by group have decreased by 46.0% y-o-y, the sudden hike in utility costs—including water, gas, and electricity—, in addition to the increase in the minimum wages implementation leading to a hike in the industrial salaries by 31.9% y-o-y.
- Consolidated **Operating Profit** reached USD 31.9 million in FY 2025, with an operating profit margin of 20.8% compared to USD 33.4 million with associated margin of 23.0% during FY 2024.
- **Net Financing Costs** declined by 4.4% y-o-y to record USD 15.6 million in FY 2025, versus USD 16.3 million in FY 2024, reflecting the Group's successful deleveraging efforts and benefiting from global interest rate cuts, particularly in SOFR and EGP benchmarks. It is worth mentioning that Group net debt position is down recording USD 119.1 million during FY 2025, vs USD 130.5 million during FY 2024.
- The Group reported Consolidated **Net Profit** of USD 14.0 million in FY 2025 versus USD 16.1 million during FY 2024, recording margins of 9.1% and 11.1%, respectively. It is worth highlighting that profitability was boosted during Q4 2025, achieving consolidated net profit of USD 8.0 million growing by 1x compared to USD 3.9 million in Q4 2024



⁴ Consolidated results exclude intercompany transactions for the year.

Management Comment

Dear shareholders,

I am pleased to present CFG's performance for the year ended 31 December 2025, a year defined by solid revenue growth, continued strategic execution, and disciplined navigation of a complex operating environment. Building on the strong foundations established in 2024 following our demerger, the Group delivered resilient operational performance while taking meaningful steps to further strengthen its long-term growth platform.

A Year of Progress Amid a Complex Operating Environment

Throughout 2025, CFG operated in an environment shaped by evolving global trade dynamics, regulatory changes, and ongoing cost pressures. While conditions remained challenging at times, particularly during the first half of the year, management remained firmly focused on executing the Group's strategic priorities and protecting the long-term value of the platform rather than pursuing short-term optimization. The Group's ability to deliver growth under such conditions reflects the strength of its diversified business model, the depth of its client and customer relationships, and the operational discipline embedded across the organization.

On that front, CFG recorded consolidated net sales of USD 153.3 million during 2025 with 5.9% y-o-y growth compared to 2024, supported by strong contribution from export manufacturing operations. This performance underscores the continued demand for our products across key markets and highlights the effectiveness of the investments made in recent years to enhance product quality, brand equity, and operational capabilities. While revenue growth was sustained, profitability faced challenges throughout the year due to a series of external cost pressures that weighted down the Cost of goods sold – including reduction in exports rebates, increase in minimum wages and the hike in manufacturing costs while limiting the group ability to promptly adjust the selling price, resulted in reporting consolidated EBITDA of USD 37.5 million declined by 4.7% in 2025 compared to USD 39.4 million in 2024. Adding to that, the net profit recorded USD 14.0 million in 2025 with a margin of 9.1% compared to USD 16.1 million in 2024 with a margin of 11.1%.

It is worth highlighting that during the fourth quarter of 2025, the Group delivered a resilient consolidated performance, with net sales broadly stable at USD 42.8 million while profitability boosted to achieve consolidated net profit of USD 8.0 million vs USD 3.9 million in Q4 2024 growing by 1x.

Strengthening a Scalable Export Manufacturing Platform

CFG's export manufacturing business accounted for the lion's share of the Group's results in 2025, delivering solid growth and demonstrating agility as the year progressed. After experiencing delays and disruptions during the early months of the year amid global trade uncertainty, the segment rebounded strongly, supported by the recovery of deferred orders and strengthening demand, particularly in the second half of the year on the back of long-standing client relationships, commitment to quality, and ability to capitalize on Egypt's growing attractiveness as a competitive export hub for the garment industry.

The segment achieved net sales of USD 125.7 million during 2025 with 10.1% y-o-y growth compared to 2024, reflecting growth in volumes of 10.6% y-o-y.

Throughout 2025, the Group continued to deepen relationships with its existing client base while expanding into new international markets. The export manufacturing portfolio continued to serve leading global brands including Brooks Brothers, Macy's, Tommy Hilfiger, Armani, Massimo Dutti, Boggi Milano, Ted Baker, JOOP!, and Ramsey, while also expanding partnerships with Ralph Lauren and renewing collaborations with Peerless and Mango, 2025 marked the addition of new clients from UK market such as Reiss and John Lewis to further diversify the segment's geographic exposure and reduce concentration risk.

During 2025, the Group continued to make steady progress in developing its ladies' wear manufacturing portfolio. While volumes remain at an early stage, demand for ladies' wear has proven highly encouraging, with growing

interest from both existing and prospective clients building on initial exports launched late last year, the segment secured additional ladies' wear projects with existing global clients such as Brooks Brother, Armani and John Lewis, positioning ladies' wear as a promising long-term growth avenue for the manufacturing business as volumes scale progressively over time.

Retail Operational Stability, Brand Evolution, and Category Expansion

Throughout 2025, the Group's retail segment navigated a challenging consumer environment and macro dynamics with resilience. While reported sales declined in USD terms due to effect of the devaluation of EGP against USD by an average of 10.3% y-o-y on translation, performance in local currency remained broadly stable, especially for group flagship brand "Concrete" that witnessed growth in sales in local currency by 13.9%, underscoring steady underlying demand across the store network. From a strategic perspective, 2025 marked an important year for the retail segment especially for "Concrete" with the successful rollout of Concrete's women's wear offering, representing a strategic evolution of the brand beyond its traditional menswear core. While the ladies' category remains at an early stage in terms of scale, customer response has been encouraging, with growing interest observed across stores. The initial reception reinforces management's conviction that women's wear can become a meaningful medium-term growth driver as the product offering continues to expand and mature across future seasons.

The year also witnessed a continued investment in brand evolution and customer experience. Highlights included the launch of "Casa Concrete" in Downtown Cairo —a modern flagship format that aligns with the brand's evolving positioning and strengthens Concrete's presence in a prime location as part of the project vision of reviving Downtown Cairo's heritage, drawing on Concrete's own brand legacy, and blending Egyptian authenticity with a modern twist, adding to that, Concrete proudly served as the Official Fashion Outfitter for the international and local orchestra, choral & hosts at the Grand Egyptian Museum Opening—an occasion of cultural and global significance. This milestone not only reflects the brand's craftsmanship and design excellence but also highlights our role in celebrating Egypt's heritage on a world stage.

Looking Ahead

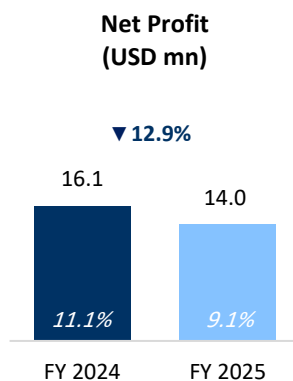
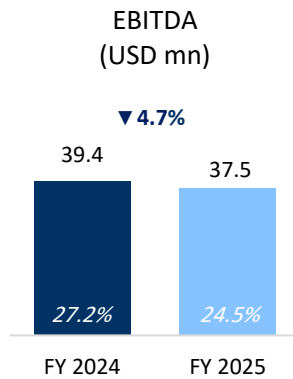
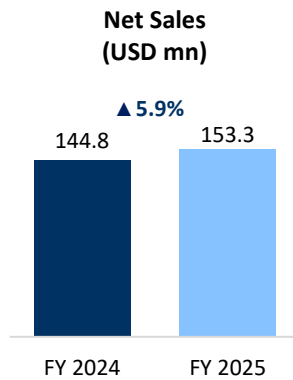
As we enter 2026, CFG does so with confidence in its strategic direction and cautious optimism regarding the operating environment. The year began on a strong footing, demonstrating robust momentum in the early months, highlighting the recovery that gained traction toward the end of 2025. At the same time, ongoing geopolitical developments in the region continue to reshape global sourcing and trade patterns. In this context, Egypt has emerged as a relative beneficiary, offering stability, scale, and reliable access to key international markets at a time when global brands are actively diversifying supply chains away from higher-risk locations. This shift has reinforced Egypt's position as a preferred manufacturing destination and continues to underpin demand for Egyptian exports. Across both manufacturing and retail segments, our priorities remain unchanged: disciplined expansion, margin enhancements, portfolio diversification, and continued investment in people capabilities through initiatives centered on workforce development, retention, and employee well-being. In parallel, CFG reinforced its commitment to social and environmental responsibility in 2025, through implementing worker training on environmental policies and industrial safety and ensuring full waste management practices. Also Concrete worked on achieving carbon emissions neutrality which were fully measured and offset through the purchase of carbon certificates during 2025.

As we conclude the year, I extend my sincere gratitude to our employees for their dedication and unwavering commitment. Their efforts remain central to the Group's ability to navigate challenges and consistently deliver for our clients and customers. I also wish to thank our partners, clients, suppliers for their trust and collaboration, and our shareholders for their continued support and confidence in CFG's long-term vision and value creation.

Dr. Alaa Arafa

Vice Chairman and Chief Executive Office,

Consolidated Analysis



Consolidated Net Sales for the financial year ending 31 December 2025 recorded USD 153.3 million, compared to USD 144.8 million in FY 2024, up 5.9%. The manufacturing segment recorded consolidated net sales of USD 125.7 million in FY 2025, up 10.1% from USD 114.2 million in FY 2024. Meanwhile, the retail segment consolidated net sales recorded USD 27.5 million compared to USD 30.7 million a decrease of 10.3% y-o-y on USD terms, while marking a decrease of 1% y-o-y only in EGP terms

Cost of Goods Sold (COGS)⁵ for FY 2025 came in at USD 101.3 million, compared to USD 89.8 million in FY 2024. As a share of net sales, COGS recorded 66.0% compared to 62.0% for the comparative year, as a result of several factors including: lower export rebates received by CFG following a change to the Egyptian government's export rebates program, as well as higher manufacturing costs in addition to higher industrial wage expenses resulting from minimum wage increases effective April 2025 while limiting the Group's ability to promptly pass on costs through selling price.

Selling, general, and administrative (SG&A)⁵ expenses stood at USD 16.3 million in FY 2025, compared to USD 17.2 million in FY 2024. As a share of net sales, SG&A improved, recording a margin of 10.6% in FY 2025, dropping from 11.9% thanks to tight cost strategies implemented across the group.

Consolidated EBITDA for FY 2025 recorded USD 37.5 million, compared to USD 39.4 million in FY 2024, with an EBITDA margin of 24.5% versus 27.2% in FY 2024. It is worth mentioning that other operating income included one-off capital gain of USD 1.8 million from selling an administrative building owned by Concrete brand.

Operating Profit reached USD 31.9 million compared to USD 33.4 million during last year, with a corresponding margin of 20.8% versus 23.0%.

Net Finance Costs stood at USD 15.6 million in FY 2025, compared to USD 16.3 million in FY 2024, recording a 4.4% decrease reflecting the Group's successful deleveraging efforts and benefiting from global interest rate cuts, particularly in SOFR and EGP benchmarks.

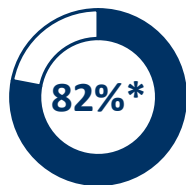
The Group's Consolidated **Net Profit** for FY 2025 stood at USD 14.0 million, compared to USD 16.1 million in FY 2024, with a net profit margin of 9.1% versus 11.1% last year. Net Profit has been weighted down with higher taxes of USD 2.2 million in FY 2025 compared to USD 0.9 million in FY 2024

Receivables on 31 December 2025 stood at USD 52.7 million, compared to USD 52.6 million on FY 2024 year-end. **Inventory** recorded USD 90.1 million at the end of FY 2025, up from USD 89.1 million in December 2024. **Cash and Cash Equivalents** stood at USD 5.2 million versus USD 5.6 million on 31 December 2024.

On the Liabilities front, Concrete Fashion Group's **Net debt position** recorded USD 119.1 million during FY 2025, down from USD 130.5 million recorded during FY 2024.

⁵ Figures for both years exclude depreciation, amortization, and provisions.

Segmental Analysis



Manufacturing

The Group's manufacturing segment comprises three specialized business units focused on the production of jackets, trousers, and shirts. Approximately 95% of total output across the Group's manufacturing facilities is exported to leading international fashion houses, including Brooks Brothers, Macy's, Ralph Lauren, Massimo Dutti, Boggi Milano, Ted Baker, Tommy Hilfiger, Armani, JOOP!, Reiss and Ramsey, generating a strong and growing stream of foreign currency revenues.

The Swiss Garments Company (SGC) facility is dedicated to the manufacture of formal and casual jackets, coats, vests, and formal trousers. Formal and Casual trousers are produced at the Swiss Cotton Garments Company (SCGC) facility, while shirt production is carried out at the Cristall for Making Shirts (Cristall) facility.

**Contribution of manufacturing business to Group's consolidated Net Sales of USD 125.7 million in FY 2025.*

In the year ending 31 December 2025, the Group's manufacturing segment recorded consolidated net sales of USD 125.7 million, compared to USD 114.2 million in FY 2024, led by an increase in volumes sold during the year by 10.6%. Performance rebounded strongly, supported by the recovery of deferred orders and strengthening demand, particularly in the second half of the year on the back of long-standing client relationships, commitment to quality, and ability to capitalize on Egypt's growing attractiveness as a competitive export hub for the garment industry.

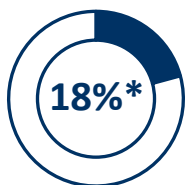
During the year, the segment sustained strong engagement with its core client base while strengthening relationships with key partners including Ralph Lauren, Peerless, and Mango. The segment also expanded its international presence through entry into the UK market. Following the launch of a dedicated ladies' wear facility in late 2024, the segment gained further traction in 2025 by securing new women's wear programs from existing clients such as Brooks Brothers, Armani, and John Lewis, underscoring the growing appeal of the Group's capabilities in this category.

Manufacturing segment's EBITDA was weighed down with several factors despite the uptick in sales reflecting global trade disruptions at beginning of the year, change in export rebate program, higher utility costs, and the implementation of minimum wages, which limited the ability to fully pass cost increases through pricing. Net profit recorded USD 8.9 million compared to USD 10.1 million in the prior year.

Meanwhile, it is worth highlighting that in Q4 2025, the manufacturing segment delivered a strong rebound, with net sales rising 13.0% y-o-y to USD 34.5 million. Gross profit is up by 47.6% driving gross margin expansion to 33.0%, while EBITDA increased by 63.6% y-o-y to USD 9.7 million with a margin of 28.2% compared to 19.5% during Q4 2024. Net profit increased to USD 5.2 million up by 1.5x with net profit margin of 15.0% compared to 6.7% during Q4 2024.

Summary Consolidated Income Statement (USD mn)	FY 2025	FY 2024	Change
Net Sales	125.7	114.2	10.1%
Cost of Goods Sold	(93.5)	(80.9)	15.6%
EBITDA⁶	25.8	26.5	-2.9%
EBITDA Margin (%)	20.5%	23.2%	-2.7 pts.
Operating Profit	22.4	23.0	-2.7%
Operating Profit Margin (%)	17.8%	20.2%	-2.4 pts.
Net Profit	8.9	10.1	-11.8%
Net Profit Margin (%)	7.1%	8.8%	-1.8 pts.

⁶ EBITDA is calculated as operating profit for the year plus depreciation, amortization, provisions, and expected credit losses (ECL).



Retail

The Group's retail segment comprises the operating results of Concrete for Ready-Made Garments S.A.E., Euromed for Trading and Marketing S.A.E., and Concrete International Trading L.L.C (U.A.E.). Concrete is recognized as Egypt's largest homegrown premium fashion house, operating a network of 50 stores nationwide. Concrete International acts as the primary vehicle for the Group's international growth, with a strategic focus on the U.A.E. market. Euromed, meanwhile, represents the Group's wholesale, outlet, and uniforms arm, supporting one of the largest and most sophisticated wholesale and uniform platforms in Egypt.

* Contribution of retail business to Group's consolidated Net Sales of USD 27.5 million in FY 2025.

For the year ending 31 December 2025, the Group's retail segment recorded consolidated net sales of USD 27.5 million, reflecting a 10.3% year-on-year decline. The reduction in USD terms was primarily attributable to the devaluation of the Egyptian pound against the USD with an average of 10.3%, which outweighed the modest decrease observed in local currency terms. Notably, sales of Concrete's ready-made garments grew by 13.9% year-on-year in EGP terms, underscoring resilient demand and brand strength. Conversely, Euromed sales declined by 45.7% year-on-year, largely because the company chose not to continue one of the uniform tenders, leading to its cancellation. During the year, Segment focused on operational discipline and maintaining brand positioning. Several milestones marked the year, including the continued development of Concrete's women's wear offering as part of the brand's evolution beyond its traditional menswear core. While still modest in scale, early customer response has been encouraging and validates the strategic rationale for expansion into this category.

Concrete also strengthened its international profile by serving as the Official Fashion Outfitter for the international and local orchestra, choral & hosts at the Grand Egyptian Museum Opening—an occasion of cultural and global significance. This milestone not only reflects the brand's craftsmanship and design excellence but also highlights our role in celebrating Egypt's heritage on a world stage.

From a profitability perspective, consolidated EBITDA has been stable during FY 2025 achieving USD 12.8 million with an EBITDA margin of 46.5% versus 41.9%. It is worth highlighting that the segment results include one-off capital gain of USD 1.8 million arising from the sale of a building that was owned by concrete during the first quarter of 2025. Net Profit recorded USD 7.1 million with net profit margin of 25.7%, versus USD 7.4 million in FY 2024 with an associated margin of 24.1%.

Summary Consolidated Income Statement (USD mn)	FY 2025	FY 2024	Change
Net Sales	27.5	30.7	-10.3%
Cost of Goods Sold	(7.8)	(9.0)	-13.5%
EBITDA⁷	12.8	12.8	-0.5%
<i>EBITDA Margin (%)</i>	46.5%	41.9%	4.6 pts.
Operating Profit	10.7	10.7	-0.2%
<i>Operating Profit Margin (%)</i>	38.9%	35.0%	3.9 pts.
Net Profit	7.1	7.4	-4.3%
<i>Net Profit Margin (%)</i>	25.7%	24.1%	1.6 pts.

⁷ EBITDA is calculated as operating profit for the year plus depreciation, amortization, provisions, and expected credit losses (ECL).

Consolidated Income Statement

USD mn	FY 2025	FY 2024	Change
Net Sales	153.3	144.8	5.9%
Cost of Goods Sold ⁸	(101.3)	(89.8)	12.7%
Sales of Investments at Fair Value	-	1.8	N/A
Gross Profit	52.1	56.8	-8.3%
<i>Gross Profit Margin</i>	34.0%	39.2%	-5.2 pts.
Other Operating Revenue ⁸	2.6	0.8	233.8%
Selling & Distribution Expenses ⁸	(8.4)	(8.5)	-2.1%
General & Administrative Expenses ⁸	(8.0)	(8.7)	-8.3%
Other Operating Expenses ⁸	(0.9)	(1.0)	-9.4%
EBITDA⁹	37.5	39.4	-4.7%
<i>EBITDA Margin</i>	24.5%	27.2%	-2.7 pts.
Operating Profit	31.9	33.4	-4.5%
<i>Operating Profit Margin</i>	20.8%	23.0%	-2.2 pts.
Net financing cost	(15.6)	(16.3)	-4.4%
Profit Before Tax	16.2	17.0	-4.5%
Income Tax	(1.7)	(1.6)	7.9%
Deferred Tax	(0.5)	0.7	-166.2%
Net Profit	14.0	16.1	-12.9%
<i>Net Profit Margin</i>	9.1%	11.1%	-1.97 pts.

⁸ Figures for both years exclude depreciation, amortization, and provisions.

⁹ EBITDA is calculated as operating profit for the year plus depreciation and amortization, provisions, and expected credit losses (ECL).

Consolidated Balance Sheet

USD mn	31 December 2025	31 December 2024
Non-Current Assets		
Property, Plant, and Equipment	42.4	43.0
Projects under Construction	1.5	1.8
Intangible Assets	3.7	3.9
Right of Use Assets	3.9	3.0
Total Non-current Assets	51.5	51.7
Current Assets		
Inventory	90.1	89.1
Work in Progress	1.7	1.6
Accounts Receivable	52.7	52.6
Due from Related Parties	0.2	0.0
Cash and Cash Equivalents	5.2	5.6
Total Current Assets	150.0	148.9
Total Assets	201.5	200.6
Equity		
Capital	32.9	32.9
Legal Reserve	-	6.7
Foreign Entities Conversion Differences	(43.5)	(42.4)
Retained Earnings	54.7	35.4
Controlling Equity	44.2	32.7
Non-Controlling Equity	1.9	1.8
Total Equity	46.1	34.5
Non-current Liabilities		
Long-Term Debt	44.0	42.1
Lease Liability	3.6	1.7
Deferred Tax	0.9	0.5
Total Non-current Liabilities	48.5	44.3
Current Liabilities		
Provisions	0.6	0.5
Short-Term Debt	63.8	82.0
Overdraft	0.1	0.1
Accounts Payable	22.4	21.4
Due to Related Parties	0.6	1.9
Income Tax Payable	1.6	1.4
Leasing Liability	1.3	2.6
Current Portion of Long-term Debt (CPLTD)	16.4	11.9
Total Current Liabilities	106.9	121.8
Total Liabilities	155.4	166.1
Total Liabilities and Equity	201.5	200.6

Key Operational Figures

Thousands of Pieces sold	FY 2025 ¹⁰	FY 2024 ¹⁰
Manufacturing	5,175.8	4,680.0
<i>Jackets¹¹</i>	1,212.6	1,189.5
<i>Trousers¹²</i>	3,221.2	2,891.8
<i>Shirts</i>	742.0	598.7
Retail	1,496.6	1,978.3
<i>Concrete</i>	1,089.8	1,222.2
<i>Euromed</i>	406.9	756.1

¹⁰ The pieces were calculated after removing the effect of intercompany sales.

¹¹ Volume includes Formal and Casual Jackets, Coats, and Vests

¹² Volume includes Formal and Casual Trousers.

About Concrete Fashion Group

Concrete Fashion Group is a leading luxury fashion exporter manufacturer and retailer. The holding company is listed on the Egyptian Stock Exchange under the ticker CFGH. Concrete Fashion Group owns the homegrown brand Concrete, which is considered Egypt's largest retailer for luxury wear with 50 stores in Egypt and a growing regional presence. CFG also operates a successful ready-made garments export business through three world-class facilities serving prominent global fashion houses such as Brooks Brothers, Macy's, Ralph Lauren, Massimo Dutti, Boggi Milano, Ted Baker, Tommy Hilfiger, Armani, JOOP! Reiss, John Lewis, and Ramsey

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